Monthly Invoice Date	Line Number	Milestone Component	Milestone Description	Evidence of Completion or Progress of Milestone/Deliverable	Total Percentage of Annual State Total Contract Value Invoiced***
07/30/15		Program Management	Bi-Weekly Program Dashboard; Weekly Program Management Report; Monthly Risk Register; Monthly Program Schedule; Monthly Risk Register Meeting Agendas and Notes	Deliverables posted to PARCC sharepoint site. Evidence of posting.	9%
		Test Development	Maintenance of PARCC assessment specifications, Evidence of June meetings	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Assessment Administration	Test construction Specifications, Form design templates, Print Specifications, Packaging Specifications, Pre-ID specifications	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Psychometric Services	N/A	N/A	
		Reporting	Annual technical Schema and documentation for reporting	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Standard Setting	N/A	N/A	
08/31/15		Program Management	Bi-Weekly Program Dashboard; Weekly Program Management Report; Monthly Risk Register; Monthly Program Schedule; Monthly Risk Register Meeting Agendas and Notes	Deliverables posted to PARCC sharepoint site. Evidence of posting.	9%
		Test Development	Maintenance of PARCC assessment specifications, Evidence of July meetings	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Assessment Administration	Forms review meeting plans, Forms review training materials drafts,	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Psychometric Services	Quality specifications for final data, Electronic data files uploaded for Spring, Item level reports for use at data review, Draft Final reports for FT Studies, Data Forensics Report for Spring Traditional & Block Administrations	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Reporting	N/A	N/A	
		Standard Setting	N/A	N/A	

Monthly Invoice Date	Line Number	Milestone Component	Milestone Description	Evidence of Completion or Progress of Milestone/Deliverable	Total Percentage of Annual State Total Contract Value Invoiced***
09/30/15		Program Management	Bi-Weekly Program Dashboard; Weekly Program Management Report; Monthly Risk Register; Monthly Program Schedule; Monthly Risk Register; Meeting Agendas and Notes; Quarterly Financial Report	Deliverables posted to PARCC sharepoint site. Evidence of posting.	7%
		Test Development	Maintenance of PARCC assessment specifications , Evidence of August meetings	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Assessment Administration	Forms review training final, Training materials Fall Block, Student and Org Data Fall Block, Enrollment report by state, Practice Tests..	Deliverables posted to PARCC sharepoint site and/or PearsonAccess and TestNav. Evidence of posting.	
		Psychometric Services	Privacy and security Plan	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Reporting	N/A	N/A	
		Standard Setting	Evidence of Standard settings meetings completed in July and August.	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
10/30/15		Program Management	Bi-Weekly Program Dashboard; Weekly Program Management Report; Monthly Risk Register; Monthly Program Schedule; Monthly Risk Register; Meeting Agendas and Notes	Deliverables posted to PARCC sharepoint site. Evidence of posting.	6%
		Test Development	Maintenance of PARCC assessment specifications, Plans for Dec meetings	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Assessment Administration	Mock Data test plan, Test data meeting plan, Fall Block Scoring specifications, Practice Tests.	Deliverables posted to PARCC sharepoint site and/or PearsonAccess. Evidence of posting. Practice Tests posted to TestNav.	
		Psychometric Services	Specifications for Data Forensics for Fall Block, Final reports for Studies		
		Reporting	N/A	N/A	
		Standard Setting	N/A	N/A	

Monthly Invoice Date	Line Number	Milestone Component	Milestone Description	Evidence of Completion or Progress of Milestone/Deliverable	Total Percentage of Annual State Total Contract Value Invoiced***
11/30/15		Program Management	Bi-Weekly Program Dashboard; Weekly Program Management Report; Monthly Risk Register; Monthly Program Schedule; Monthly Risk Register; Meeting Agendas and Notes	Deliverables posted to PARCC sharepoint site. Evidence of posting.	7%
		Test Development	Maintenance of PARCC assessment specifications , Plans for Jan meetings	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Assessment Administration	Spring Student and org Data, Spring enrollment report by State. Fall printed forms, answer documents, reference sheets and manipulatives. Deliver Mock Data.	Deliverables posted to PARCC sharepoint site. Evidence of posting. Hard copies of Paper forms.	
		Psychometric Services	Plan for Operational Technical report, Data File post Standard Setting, Final Technical Manual for Spring	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Reporting	Printed and delivered student reports, student and summary data files uploaded into data warehouse	Evidence of posting files to PearsonAccess	
		Standard Setting	N/A	N/A	
12/30/15		Program Management	Bi-Weekly Program Dashboard; Weekly Program Management Report; Monthly Risk Register; Monthly Program Schedule; Monthly Risk Register; Meeting Agendas and Notes; Quarterly Financial Report	Deliverables posted to PARCC sharepoint site. Evidence of posting.	8%
		Test Development	Maintenance of PARCC assessment specifications , Plans for Feb meetings		
		Assessment Administration	Forms management Metadata, Administrative Metadata Fall Block, Fall Computer forms, Spring Paper forms, Fall test Data Meetings evidence, Fall Large print and Braille, Deliver Test Materials Complete for Fall Packaging Specifications Spring, Practice Test.	Deliverables posted to PARCC sharepoint site and/or PearsonAccess. Evidence of posting. Practice Tests posted to TestNav. Hard copies of paper forms.	
		Psychometric Services	N/A	N/A	
		Reporting	N/A	N/A	
		Standard Setting	Standard setting draft technical report (within 3 months approval of cut scores)	Deliverables posted to PARCC sharepoint site. Evidence of posting.	

Monthly Invoice Date	Line Number	Milestone Component	Milestone Description	Evidence of Completion or Progress of Milestone/Deliverable	Total Percentage of Annual State Total Contract Value Invoiced***
01/29/16		Program Management	Bi-Weekly Program Dashboard; Weekly Program Management Report; Monthly Risk Register; Monthly Program Schedule; Monthly Risk Register; Meeting Agendas and Notes	Deliverables posted to PARCC sharepoint site. Evidence of posting.	7%
		Test Development	Maintenance of PARCC assessment specifications , Plans for March meetings	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Assessment Administration	Spring Training Materials, Final Evidence of Forms pull meetings, Deliver Test Admin complete for Fall Block, Scoring Specifications Spring, Training materials for Spring Admin, Mock Data review plans for Spring, Forms Metadata Spring, Practice Tests,	Deliverables posted to PARCC sharepoint site and/or PearsonAccess. Evidence of posting. Practice Tests posted to TestNav. Hard copies of paper forms.	
		Psychometric Services	Specifications for Data Forensics for Spring Traditional & Block	Deliverables posted to PARCC sharepoint site.	
		Reporting	N/A	N/A	
		Standard Setting	N/A	N/A	
2/29/2016		Program Management	Project Management Plan; Bi-Weekly Program Dashboard; Weekly Program Management Report; Monthly Risk Register; Monthly Program Schedule; Monthly Risk Register; Meeting Agendas and Notes	Deliverables posted to PARCC sharepoint site. Evidence of posting.	7%
		Test Development	Maintenance of PARCC assessment specifications , Evidence of Jan Meetings	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Assessment Administration	Training materials Spring Block	Deliverables posted to PARCC sharepoint site and/or PearsonAccess. Evidence of posting. Practice Tests posted to PearsonAccess. Hard copies of paper forms.	
		Psychometric Services	N/A	N/A	
		Reporting		N/A.	
		Standard Setting	N/A	N/A	

Monthly Invoice Date	Line Number	Milestone Component	Milestone Description	Evidence of Completion or Progress of Milestone/Deliverable	Total Percentage of Annual State Total Contract Value Invoiced***
03/30/16		Program Management	Bi-Weekly Program Dashboard; Weekly Program Management Report; Monthly Risk Register; Monthly Program Schedule; Monthly Risk Register; Meeting Agendas and Notes; Quarterly Financial Report	Deliverables posted to PARCC sharepoint site. Evidence of posting.	11%
		Test Development	Maintenance of PARCC assessment specifications , Data review plan, Evidence of Feb meetings	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Assessment Administration	Scored responses fall Block, Rule based distribution Fall Block, Missing materials report Fall, Mock Data files Spring	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Psychometric Services	Data Forensics report Fall Block	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Reporting	N/A	N/A	
		Standard Setting	Standard Setting Technical Report Final (within 6 weeks after feedback)	N/A	
04/29/16		Program Management	Bi-Weekly Program Dashboard; Weekly Program Management Report; Monthly Risk Register; Monthly Program Schedule; Monthly Risk Register; Meeting Agendas and Notes; Annual Program Review; Annual Accounting Report, Quality metrics delivered with Annual report	Deliverables posted to PARCC sharepoint site. Evidence of posting.	6%
		Test Development	Maintenance of PARCC assessment specifications, Evidence of March Meetings	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Assessment Administration	Mock Data Meeting evidence, Rangefinding responses fall, Fall training sets, Fall Validity sets, Computer based forms Spring block, Paper forms spring block.	Deliverables posted to PARCC sharepoint site and/or PearsonAccess. Evidence of posting. Practice Tests posted to PearsonAccess. Hard copies of paper forms.	
		Psychometric Services	N/A	N/A	
		Reporting	N/A	N/A	
		Standard Setting	N/A	N/A	

Monthly Invoice Date	Line Number	Milestone Component	Milestone Description	Evidence of Completion or Progress of Milestone/Deliverable	Total Percentage of Annual State Total Contract Value Invoiced***
05/30/16		Program Management	Project Management Plan,Bi-Weekly Program Dashboard; Weekly Program Management Report; Monthly Risk Register; Monthly Program Schedule; Monthly Risk Register; Meeting Agendas and Notes; Annual Program Review; Annual Accounting Report, Quality metrics delivered with Annual report	Deliverables posted to PARCC sharepoint site. Evidence of posting.	7%
		Test Development	Maintenance of PARCC assessment specifications , Annual Test Development plan, Annual data review Plan, Annual Review Schedule to PARCC , Any meeting plans or evidence as applicable	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Assessment Administration	Spring Test Admin, Deliver Spring test books, answer docs, ref sheets and manipulatives, Spring Large print and braille, Deliver Spring Materials, Forms Management Metadata schema posted.	Deliverables posted to PARCC sharepoint site and/or PearsonAccess. Evidence of posting. Practice Tests posted to PearsonAccess. Hard copies of paper forms.	
		Psychometric Services	Item level data Spring, Annual quality control Specifications	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Reporting	Fall Block reporting	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Standard Setting	N/A	N/A	
06/30/16		Program Management	Bi-Weekly Program Dashboard; Weekly Program Management Report; Monthly Risk Register; Monthly Program Schedule; Monthly Risk Register; Meeting Agendas and Notes; Quarterly Financial Report	Deliverables posted to PARCC sharepoint site. Evidence of posting.	16%
		Test Development	Maintenance of PARCC assessment specifications , Any meeting plans or evidence as applicable	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Assessment Administration	Spring Traditional Electronic Data files loaded to PARCC data management system, Form pull plans, Forms pull schedule	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Psychometric Services		N/A	
		Reporting	N/A	N/A	
		Standard Setting	N/A	N/A	

*** See Payment Terms for Definitions

END YEAR TWO 100%

Monthly Invoice Date	Line Number	Milestone Component	Milestone Description	Evidence of Completion or Progress of Milestone/Deliverable	Total Percentage of Annual State Total Contract Value Invoiced***
07/29/16		Program Management	Bi-Weekly Program Dashboard; Weekly Program Management Report; Monthly Risk Register; Monthly Program Schedule; Monthly Risk Register; Meeting Agendas and Notes	Deliverables posted to PARCC sharepoint site. Evidence of posting.	9%
		Test Development	Maintenance of PARCC assessment specifications , Any meeting plans or evidence as applicable	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Assessment Administration	Test construction Specifications, Form design templates, Print Specifications, Packaging Specifications, Pre-ID specifications	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Psychometric Services	N/A	N/A	
		Reporting	Annual technical Schema and documentation for reporting	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Standard Setting	N/A	N/A	
08/30/16		Program Management	Bi-Weekly Program Dashboard; Weekly Program Management Report; Monthly Risk Register; Monthly Program Schedule; Monthly Risk Register; Meeting Agendas and Notes	Deliverables posted to PARCC sharepoint site. Evidence of posting.	9%
		Test Development	Maintenance of PARCC assessment specifications , Any meeting plans or evidence as applicable	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Assessment Administration	Forms review meeting plans, Forms review training materials drafts,	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Psychometric Services	Electronic data files uploaded for Spring, Data Forensics Report for Spring Traditional & Block Administrations	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Reporting	Spring traditional reporting completed	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Standard Setting	N/A	N/A	

Monthly Invoice Date	Line Number	Milestone Component	Milestone Description	Evidence of Completion or Progress of Milestone/Deliverable	Total Percentage of Annual State Total Contract Value Invoiced***
09/30/16		Program Management	Bi-Weekly Program Dashboard; Weekly Program Management Report; Monthly Risk Register; Monthly Program Schedule; Monthly Risk Register; Meeting Agendas and Notes; Quarterly Financial Report	Deliverables posted to PARCC sharepoint site. Evidence of posting.	7%
		Test Development	Maintenance of PARCC assessment specifications , Any meeting plans or evidence as applicable	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Assessment Administration	Forms review training final, Training materials Fall Block, Student and Org Data Fall Block, Enrollment report by state, Practice Tests..	Deliverables posted to PARCC sharepoint site and/or PearsonAccess and TestNav. Evidence of posting.	
		Psychometric Services	Privacy and Security Plan, Electronic Data files loaded to PARCC data management System Spring block	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Reporting	Spring Block reporting completed	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Standard Setting	N/A	N/A	
10/31/16		Program Management	Bi-Weekly Program Dashboard; Weekly Program Management Report; Monthly Risk Register; Monthly Program Schedule; Monthly Risk Register; Meeting Agendas and Notes	Deliverables posted to PARCC sharepoint site. Evidence of posting.	6%
		Test Development	Maintenance of PARCC assessment specifications , Any meeting plans or evidence as applicable	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Assessment Administration	Mock Data test plan, Test data meeting plan, Fall Block Scoring specifications, Practice Tests	Deliverables posted to PARCC sharepoint site and/or PearsonAccess. Evidence of posting. Practice Tests posted to TestNav.	
		Psychometric Services	Specifications for Data Forensics for Fall Block	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Reporting		N/A	
		Standard Setting	N/A	N/A	

Monthly Invoice Date	Line Number	Milestone Component	Milestone Description	Evidence of Completion or Progress of Milestone/Deliverable	Total Percentage of Annual State Total Contract Value Invoiced***
11/30/16		Program Management	Bi-Weekly Program Dashboard; Weekly Program Management Report; Monthly Risk Register; Monthly Program Schedule; Monthly Risk Register; Meeting Agendas and Notes	Deliverables posted to PARCC sharepoint site. Evidence of posting.	7%
		Test Development	Maintenance of PARCC assessment specifications , Any meeting plans or evidence as applicable	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Assessment Administration	Spring Student and org Data, Spring enrollment report by State. Fall printed forms, answer documents, reference sheets and manipulatives. Deliver Mock Data.	Deliverables posted to PARCC sharepoint site. Evidence of posting. Hard copies of Paper forms.	
		Psychometric Services		N/A	
		Reporting	N/A	N/A	
		Standard Setting	N/A	N/A	
12/30/16		Program Management	Bi-Weekly Program Dashboard; Weekly Program Management Report; Monthly Risk Register; Monthly Program Schedule; Monthly Risk Register; Meeting Agendas and Notes; Quarterly Financial Report	Deliverables posted to PARCC sharepoint site. Evidence of posting.	8%
		Test Development	Maintenance of PARCC assessment specifications , Any meeting plans or evidence as applicable	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Assessment Administration	Forms management Metadata, Administrative Metadata Fall Block, Fall Computer forms, Spring Paper forms, Fall test Data Meetings evidence, Fall Large print and Braille, Deliver Test Materials Complete for Fall Packaging Specifications Spring, Practice Test	Deliverables posted to PARCC sharepoint site and/or PearsonAccess. Evidence of posting. Practice Tests posted to TestNav. Hard copies of paper forms.	
		Psychometric Services	N/A	N/A	
		Reporting	Updated report designs for 2016-17 if necessary	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Standard Setting	N/A	N/A	

Monthly Invoice Date	Line Number	Milestone Component	Milestone Description	Evidence of Completion or Progress of Milestone/Deliverable	Total Percentage of Annual State Total Contract Value Invoiced***
01/30/17		Program Management	Bi-Weekly Program Dashboard; Weekly Program Management Report; Monthly Risk Register; Monthly Program Schedule; Monthly Risk Register; Meeting Agendas and Notes	Deliverables posted to PARCC sharepoint site. Evidence of posting.	7%
		Test Development	Maintenance of PARCC assessment specifications , Any meeting plans or evidence as applicable	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Assessment Administration	Spring Training Materials, Final Evidence of Forms pull meetings, Deliver Test Admin complete for Fall Block, Scoring Specifications Spring, Training materials for Spring Admin, Mock Data review plans for Spring, Forms Metadata Spring, Practice Test	Deliverables posted to PARCC sharepoint site and/or PearsonAccess. Evidence of posting. Practice Tests posted to Testnav. Hard copies of paper forms.	
		Psychometric Services	Specifications for Data Forensics for Spring Traditional & Block Administrations	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Reporting	N/A	N/A	
		Standard Setting	N/A	N/A	
02/28/2017		Program Management	Project Management Plan; Bi-Weekly Program Dashboard; Weekly Program Management Report; Monthly Risk Register; Monthly Program Schedule; Monthly Risk Register; Meeting Agendas and Notes	Deliverables posted to PARCC sharepoint site. Evidence of posting.	7%
		Test Development	Maintenance of PARCC assessment specifications , Any meeting plans or evidence as applicable	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Assessment Administration	Training materials Spring Block	Deliverables posted to PARCC sharepoint site and/or PearsonAccess.	
		Psychometric Services	Electronic student results uploaded for Fall block	Deliverables posted to PARCC sharepoint site and/or PearsonAccess.	
		Reporting		N/A	
		Standard Setting	N/A	N/A	

Monthly Invoice Date	Line Number	Milestone Component	Milestone Description	Evidence of Completion or Progress of Milestone/Deliverable	Total Percentage of Annual State Total Contract Value Invoiced***
03/30/17		Program Management	Bi-Weekly Program Dashboard; Weekly Program Management Report; Monthly Risk Register; Monthly Program Schedule; Monthly Risk Register; Meeting Agendas and Notes; Quarterly Financial Report	Deliverables posted to PARCC sharepoint site. Evidence of posting.	11%
		Test Development	Maintenance of PARCC assessment specifications , Any meeting plans or evidence as applicable	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Assessment Administration	Scored responses fall Block, Rule based distribution Fall Block, Missing materials report Fall, Mock Data files Spring	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Psychometric Services	Data Forensics report Fall Block	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Reporting	N/A	N/A	
		Standard Setting	N/A	N/A	
04/28/17		Program Management	Bi-Weekly Program Dashboard; Weekly Program Management Report; Monthly Risk Register; Monthly Program Schedule; Monthly Risk Register; Meeting Agendas and Notes; Annual Program Review; Annual Accounting Report, Quality metrics delivered with Annual report	Deliverables posted to PARCC sharepoint site. Evidence of posting.	6%
		Test Development	Maintenance of PARCC assessment specifications , Any meeting plans or evidence as applicable	Deliverables posted to PARCC sharepoint site. Evidence of posting.	
		Assessment Administration	Mock Data Meeting evidence, Rangefinding responses fall, Fall training sets, Fall Validity sets, Computer based forms Spring block, Paper forms spring block.	Deliverables posted to PARCC sharepoint site and/or PearsonAccess. Evidence of posting. Practice Tests posted to PearsonAccess. Hard copies of paper forms.	
		Psychometric Services	N/A	N/A	
		Reporting	N/A	N/A	
		Standard Setting	N/A	N/A	