

REQUEST FOR PROPOSALS (RFP)

RFP Number: DEV15OBA01

The Ohio ODSA Services Agency is requesting proposals for:

Ohio Defense Supply Chain Analysis

RFP Issued: January 12, 2015
Inquiry Period Begins: January 12, 2015
Inquiry Period Ends: February 2, 2015
Proposals Due: February 6, 2015 at 5:00 p.m.

Submit Proposals via e-mail to:

David Jende, Agency Procurement Officer
Ohio Development Services Agency
Budget & Finance Office
Procurement@development.ohio.gov
(614) 466-0419

This RFP consists of five parts and three attachments, totaling twenty six consecutively numbered pages. Please verify that you have a complete copy.

Please submit all inquiries about this RFP through the state procurement website at www.ohio.gov/procure. Please refer to part three of this RFP, "General Instructions", for instructions on submitting inquiries through the state procurement website. All responses to inquiries submitted by consultants will be posted on the state procurement website for viewing by all prospective consultants.



Development
Services Agency

PART ONE: STRUCTURE OF THIS RFP

PARTS

Part One	Structure of this RFP
Part Two	Information on requested services
Part Three	General Instructions
Part Four	Evaluation of Proposals
Part Five	Contract Award

ATTACHMENTS

- Appendix 1 – Executive Order 2011-12K
- Governing the Expenditure of Public Funds for Offshore Services
- Appendix 2 – Standard Affirmation and Disclosure Form, Standard Terms and Conditions
- Standard Affirmation and Disclosure Form must be signed by an authorized official of Proposer's organization and must be included for any proposal to be scored.
- Appendix 3 – The Ohio Development Services Agency's (ODSA) Standard Agreement for Services
- ODSA's standard, or boilerplate, personal service contract document, including terms and conditions.
 - This sample document is provided only for convenience and the Terms and Conditions contained therein are subject to change without notice.

PART TWO: INFORMATION ON REQUESTED SERVICES

PURPOSE

Defense contracts within Ohio totaled \$8.7 billion in Federal Fiscal Year 2013 which is more than 1.6% of the Gross State Product.¹ Military payrolls (including DOD civilians) added another \$2.9 billion to the Ohio economy. With anticipated reductions in the DOD Fiscal Year 15-16 budget, as well as the likelihood of continued lean DOD budgets in the future, the State seeks to understand the exact extent of its dependence, and to gain sufficient information to develop plans which will mitigate economic risk by developing alternate markets for defense-related contractors. This effort will be combined with similar efforts for the defense-related workforce in Ohio in order to develop an integrated approach to problem of defense dependence. The State intends to use the results of the defense industry supply chain analysis and its supporting economic model to stimulate cooperation between statewide and local adjustment and diversification efforts. The State intends to use the data from the defense inventory and model to target defense sector firms with a high probability of success in diversifying their business lines.

The State seeks to: (a) complete a defense contractors supply chain analysis, (b) organize an effective response to anticipated reductions in DOD expenditures, at both state and regional levels, (c) develop courses of action and detailed plans to respond to the risk imposed by overreliance on defense expenditures, and implement, to the extent possible with provided funding and allowable by statute, recommendations developed from the detailed planning process.

SCOPE OF WORK

With impending reductions in DOD spending, state leaders need to have a clear understanding of where DOD funds currently impact the State, how changes in DOD spending will affect Ohio in the future, and develop strategies to mitigate potential job losses through expansion in other industrial markets.

Currently understanding issues of defense dependence is largely regional in nature and, in some areas, lacks specificity needed by both local and state policy makers.

To address this gap Ohio Development Services Agency (ODSA) proposes to hire a consultant to:

- Develop an accurate inventory and map of the DOD investments, and the aerospace and defense industry supply chains in Ohio.
- Identify DOD expenditure flows into the state economy; the direct recipients of these DOD expenditures and, the indirect beneficiaries of these direct DOD expenditures.
- Complete data collection, including inventory, mapping and analysis for the aerospace and defense industries supply chains, will include coding by North American Industry Classification System (NAICS) codes and Geographical Information Systems (GIS).

1. Office of Economic Adjustment—Defense Spending by State, FY 2013

- Identify the scope and nature of DOD economic activities in Ohio that are related to contract awards and assess the dependency of regions on DOD spending; populate a data base and analytical modeling capacity to facilitate continuing economic impact analyses relative to changing DOD budgetary conditions and expenditure policies and, serve as the basis for market diversification strategies to be put in place.
- Create an economic model which will analyze the effects within the State of various levels of dependence on defense procurement and to potential reductions in defense procurement.
- Create publically accessible, populated by county location, supply chain portal. The web-site and mobile applications should integrate data visualization and web-generated information tools with strategic user group needs to have the information needed to take strategic action

Deliverable requirements: The selected consultant will be required to maintain regular dialog with ODSA, including monthly electronic reports on the status of the project. Monthly status reports should be received by ODSA during the grant period.

Qualifications: Preference will be given to consultants who have directly worked on similar defense supply chain analyses.

PROPOSAL REQUIREMENTS

Organizations choosing to respond to this RFP are asked to format their proposals within the following order and content:

PROJECT TEAM

1. Introduction to organization, or organizations partnering on the proposal, identification and description of project manager(s) and primary contact information.
2. Description of experience with economic impact studies.
3. Resumes or bios of key personnel and a brief description of the background and experience of each individual or organization's team members participating in the proposal.

PROPOSED SCOPE OF WORK

4. Presentation of study methodology and data collection techniques that the consultant would employ to complete the project.
5. Detailed scope of work, including project phases and tasks to be completed within each stage.
6. Description of economic modeling tools proposed to be used as part of the study.
7. Proposed timeline, including key milestones.
8. List of program metrics that will be included in the final report.
9. Description of how the consultant would submit the data and findings in a final report, including the presentation tools which would be used (e.g. graphics).

BUDGET

10. Cost of proposed research work, including web portal design and implementation.

REFERENCES

11. Copies or links to similar reports completed by the consultant.
12. References with appropriate contact information.
13. Any additional relevant information that will differentiate your organization from other applicants.

FEE STRUCTURE

ODSA has designed the RFP in order to make a decision on the basis of the highest level of competency for the best price the market will bear. Costs represented by the consultant should be inclusive of all administrative, labor, travel and ancillary costs.

PART THREE: GENERAL INSTRUCTIONS

The following sections provide a calendar of events, details on how to respond to this RFP and how to get more information about this RFP. All responses must be complete and in the prescribed format.

CALENDAR OF EVENTS AND ONLINE INFORMATION

The schedule for this RFP is below and is subject to change. ODSA may change this schedule at any time. If ODSA changes the schedule before the Proposal Due Date, it will do so through an announcement on the State Procurement website area for this RFP at the following link: <http://procure.ohio.gov/proc/index.asp>. The website announcement will be followed by an addendum to this RFP, which also will be made available through the same State Procurement website.

It is each prospective consultant's responsibility to check the State Procurement website's question-and-answer area for this RFP for current information and the calendar of events scheduled through award of any contract.

Other than by adherence to the RFP Inquiry process, set forth below, no contact related to this RFP shall be made with ODSA until a contract award is announced. Notwithstanding this prohibition, ODSA, at its sole discretion, may request additional information as part of the review process outlined below.

Firm Dates

RFP Issued: January 12, 2015
Inquiry Period Begins: January 12, 2015
Inquiry Period Ends: February 2, 2015
Proposals Due: February 6, 2015 at 5:00 p.m. EST

Estimated Dates

Contract Award Notification: March, 2015
Issuance of Purchase Order: March, 2015

PROPOSAL SUBMITTAL

Proposals must be submitted in the following manner:

- **Proposals must be submitted via email by no later than February 6, 2015 by 5:00 p.m. EST to Procurement@development.ohio.gov.**
- Proposals are to be submitted on 8.5 x 11-inch paper.
- Margins must not be less than $\frac{3}{4}$ of an inch on all sides.
- Font must be 10 point or larger with no more than 6 lines of text per inch.
- Proposals should be no more than 40 pages in length. Forms required to be returned with the proposals, such as Appendix 2, will not be counted toward the maximum total.
- All pages must be numbered consecutively using the format "Page [#] of [total number of pages]" (e.g., Page 2 of 20).

Consultants are advised there will be no opportunity to correct mistakes or deficiencies in their submitted materials after the proposal due date. Proposals that are incomplete or otherwise missing required information may not be evaluated.

It is the consultant's responsibility to ensure timely submission of a complete proposal. Late proposals will not be scored. ODSA is under no obligation to consider a proposal which is received after the proposal due date or that is incomplete. Proposals that are not submitted in the format requested will not be scored.

No supplementary or revised materials will be accepted after the proposal due date unless specifically requested by ODSA.

All costs incurred in the preparation of the proposal shall be borne by the consultant alone, and ODSA shall not contribute, in any way, to the cost of the preparation of the proposal.

Any and all documents developed by the consultant during the course of this project will be provided to ODSA upon request and will become the property of ODSA, and the consultant shall not assert any claims arising under copyright or otherwise inconsistent with the transfer of ownership of such documents.

All information submitted in response to this RFP shall be a public record unless a statutory exception exists that would protect the information from release to the public. Any information submitted with the proposal which the consultant reasonably believes to be a trade secret, as that term is defined in Section 1333.61 of the Ohio Revised Code, may be designated as such by marking the information as follows: the phrase "trade secret," marked with two asterisks on each side, must be placed at the beginning and end of the trade secret information (example: ** TRADE SECRET **). In addition, the trade secret information shall be underlined. Information determined to be a trade secret under the laws of the State of Ohio may be protected as trade secrets by ODSA in accordance with Ohio law.

ODSA reserves the right to:

- Accept or reject any and all proposals and/or bids if ODSA determines that it is in the best interests of the State to do so.
- Rebid this RFP, requesting new proposals from qualified firms.
- Waive or modify minor irregularities in proposals received.
- Negotiate with consultant(s), within the requirements of this RFP, to best serve the interests of the State of Ohio.
- Require the submission of modifications or additions to proposals as a condition of further participation in the selection process.
- Fund any proposal in full or in part; any assignments of work by ODSA under the scope of this RFP will be made dependent on need and the availability of adequate, specific funding.
- Not make an award at the end of the evaluation process; this RFP is not to be interpreted or construed to guarantee that one or more consultants submitting responses will be awarded contracts.
- Adjust the RFP calendar of event dates for whatever reason it deems appropriate.
- Contact consultant to clarify any portion of the consultant's submittal.

If, during the review process, ODSA determines that it is necessary to make further distinctions between certain consultants, ODSA may request certain selected consultants to make a presentation to staff and reviewers.

In accordance with federal and state statutes and ODSA policy, no person shall be excluded from participation or subject to discrimination in the RFP process on the basis of race, color, age, sex,

national origin, military status, religion or disability.

INQUIRIES

Prospective consultants may make inquiries or seek clarifications regarding this RFP any time during the inquiry period listed in the RFP calendar of events. To make an inquiry, prospective consultants must use the following process:

1. Access the State Procurement web site at <http://www.ohio.gov/procure>.
2. From the Navigation Bar on the left, select "Find it Fast."
3. Select "Doc/Bid/Schedule #" as the Type.
4. Enter the RFP Number found on Page 1 of this document.
5. Click the "Find It Fast" button.
6. On the document information page, click the "Submit Inquiry" button.
7. On the document inquiry page, complete the required "Personal Information" section by providing the following:
 - a. First and last name of the prospective proposer's representative who is responsible for the inquiry;
 - b. Name of the prospective proposer;
 - c. Representative's business phone number; and
 - d. Representative's e-mail address.
8. Type the inquiry in the space provided, making certain to include the following:
 - a. A reference to the relevant part of this RFP;
 - b. The heading for the provision under question; and
 - c. The page number of the RFP where the provision can be found.
9. Click the "Submit" button.

Prospective consultants submitting inquiries will receive an immediate acknowledgement by email that their inquiry has been received. **The prospective consultant who submitted the inquiry will not receive an email response to the question, but will need to view the response on the State Procurement website where it will be posted for viewing by all prospective consultants.**

Prospective consultants may view inquiries using the following process:

1. Access the State Procurement website at <http://www.ohio.gov/procure>.
2. From the Navigation Bar on the left, select "Find it Fast."
3. Select "Doc/Bid/Schedule #" as the Type.
4. Enter the RFP Number found on Page 1 of this document.
5. Click the "Find It Fast" button.
6. On the document information page, click the "View Q & A" button to display all inquiries with responses submitted to date.

ODSA will try to respond to all properly posed inquiries within 48 hours, excluding weekends and state holidays. ODSA will not respond to any inquiries received after 8:00 a.m. on February 2, 2015. Prospective consultants who attempt to seek information or clarifications verbally will be directed to submit their questions in writing in accordance with the terms of this RFP and state purchasing policy. No other form of communication is acceptable, and use of any other form of communication or any attempt to communicate with ODSA staff or any other agency of the state to discuss this RFP may result in the consultant being deemed ineligible.

PART FOUR: EVALUATION OF PROPOSALS

EVALUATION PROCESS

ODSA’s evaluation process of responses submitted to this request may consist of up to four distinct phases:

1. ODSA’s initial review of all proposals for timely submission;
2. An evaluation committee review of the proposals for defects and scoring;
3. ODSA’s request for more information (clarifications, interviews, presentations, and/or demonstrations); and,
4. Negotiations or best offer requests.

At its sole discretion, ODSA will determine whether phases three and/or four are necessary under this RFP, reserving for itself the ability to eliminate or add phases three or four at any time during the evaluation process. ODSA may add or remove sub-phases to phases two through four at any time if ODSA believes doing so will improve the evaluation process.

A minimum average score of 60 must be achieved during the evaluation process to be considered for the contract.

PROPOSAL EVALUATION CRITERIA

In the proposal evaluation phase, ODSA staff or reviewers selected by ODSA (the committee) will rate the proposals submitted in response to this RFP based on the following criteria and weight assigned to each criterion:

Evaluation Criteria	Weight
Demonstrated experience with economic impact studies, data collection, and presentation; additional consideration will be given for experience completing supply chain analyses.	Up to 30 points
Clearly defined proposed scope of work demonstrating understanding of goals and challenges of the study.	Up to 30 points
Methodology that demonstrates ability to produce program metrics and case studies as requested in scope of work.	Up to 20 points
Cost of the study as proposed by the consultant(s).	Up to 10 points
References	Up to 10 points
Total:	100 points Maximum

PART FIVE: CONTRACT AWARD

CONTRACT AWARD PROCESS

It is ODSA's intention to award one contract under the scope of this RFP as based on the RFP calendar of events schedule, so long as ODSA determines that doing so is in the State's best interests and ODSA has not otherwise changed the award date.

Any award decision by ODSA under this RFP is final. After ODSA makes its decision under this RFP, all proposers will be notified (in writing or by phone, at ODSA's discretion) of the final evaluation and determination as to their proposals.

ODSA will issue a notice of contract award to the selected consultant (s), and finalized contract terms and conditions will be forwarded for signature. Once three executed copies of the contract are submitted by the consultant(s), and pending any further approvals that may be required (e.g., State Controlling Board), ODSA will fully execute the contract.

Once the contract is fully executed, ODSA will issue to the consultant(s) one (1) copy of the signed instrument for its/their files.

Unless otherwise negotiated and included in the executed contract/scope of work, the selected consultant(s) shall be bound by all outlined services, policies and procedures as contained in the vendor's submitted and evaluated proposal.

NUMBER OF AWARDS

ODSA anticipates making one award based on programs' needs and the fit of the consultant(s) to the scope of this RFP.

FUNDING APPROVAL THRESHOLD

In the event that contractual expenditures with the selected consultant(s) will exceed \$50,000 in spending under any contract that result from this RFP, or that otherwise exceed \$50,000 in aggregate spending across all contracts between the consultant and ODSA, the contract will be subject to the approval of the State of Ohio Controlling Board.

Appendix 1:

Executive Order 2011-12K

Governing the Expenditure of Public Funds for Offshore Services

No Contract Funds May be Spent Offshore

Executive Order 2011-12K “Governing the Expenditure of Public Funds for Offshore Services” prohibits the use of any public funds within the control of an executive agency to purchase services which will be performed outside of the United States.

To be considered by the Ohio ODSA Services Agency, a bid response must be accompanied by an Affirmation and Disclosure in the form attached to this RFP and a signed Standard Terms and Conditions Form (Appendix 2). Both of these forms must be signed at the end by an authorized representative of the consultant. Any bid response received that does not include a completed, signed copy of this form will be immediately disqualified.

A copy of the Executive Order and the Affirmation and Disclosure form are included in this RFP on the following pages. Additional information about the Executive Order is posted on the Department of Administrative Services State Procurements Help & Reference page at http://procure.ohio.gov/pdf/EO201112K/EO201112K_Announcement.pdf.



JOHN R. KASICH
GOVERNOR
STATE OF OHIO

Executive Order 2011-12K

Governing the Expenditure
of Public Funds for Offshore Services

WHEREAS, State of Ohio officials and employees must remain passionately focused on initiatives that will create and retain jobs in the United States in general and in Ohio in particular, and must do so especially during Ohio's continuing efforts to recover from the recent recession.

WHEREAS, allowing public funds to pay for services provided offshore has the potential to undermine economic development objectives in Ohio.

WHEREAS, the expenditure of public funds for services provided offshore may deprive Ohioans and other Americans of critical employment opportunities and may also undermine efforts to attract businesses to Ohio and retain them in Ohio, initiatives in which this State has invested heavily.

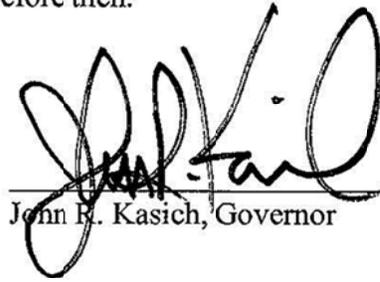
NOW THEREFORE, I, John R. Kasich, Governor of the State of Ohio, by virtue of the authority vested in me by the Constitution and the laws of this State, do hereby order and direct that:

1. No State Cabinet Agency, Board or Commission ("Executive Agency") shall enter into any contract which uses any public funds within its control to purchase services which will be provided outside the United States. This Executive Order applies to all purchases of services made directly by an Executive Agency and services provided by subcontractors of those providing services purchased by an Executive Agency.
2. This Executive Order will be personally provided, by the Director, Chair or other chief executive official of each Executive Agency, to the Chief Procurement Officer or other individual at that entity responsible for contracts for services.
3. The Department of Administrative Services, through Ohio's Chief Procurement Officer, shall have in place, by July 1, 2011, procedures to ensure all of the following:
 - a. All agency procurements officers (APOs), or the person with equivalent duties at each Executive Agency, have standard language in all Executive Agency contracts which:
 - i. Reflect this Order's prohibition on the purchase of offshore services.

- ii. Require service providers or prospective service providers to:
 1. Affirm that they understand and will abide by the requirements of this Order.
 2. Disclose the location(s) where all services will be performed by any contractor or subcontractor.
 3. Disclose the locations(s) where any state data associated with any of the services they are providing, or seek to provide, will be accessed, tested, maintained, backed-up or stored.
 4. Disclose any shift in the location of any services being provided by the contractor or any subcontractor.
 5. Disclose the principal location of business for the contractor and all subcontractors who are supplying services to the state under the proposed contracts.
 - b. All APOs confirm that all quotations, statements of work, and other such proposals for services affirm this Order's prohibition on the purchase of offshore services and include all of this Order's disclosure requirements.
 - i. Any such proposal for services lacking the affirmation and disclosure requirements of this Order will not be considered.
 - ii. Any such proposal where the performance of services is proposed to be provided at a location outside the United States by the contractor or any subcontractor will not be considered.
 - c. All procurement manuals, directive, policies, and procedures reflect the requirements of this Order.
 - d. All APOs have adequate training which addresses the terms of this Order.
4. Nothing in this Order is intended to contradict any state or federal law. In addition, this Order does not apply to:
- a. Services necessary to support the efforts of the Department of Development to attract jobs and business to the state of Ohio;
 - b. Academic, instructional, educational, research or other services necessary to support the international missions of Ohio's public colleges and universities; or
 - c. Situations in which the Director of the Department of Administrative Services, or the Director's designee, shall determine that it is an emergency or that it is necessary for the State to waive some or all of the requirements of this Order. The Director shall establish standards by which Executive Agencies may request a waiver of some or all of the requirements of this Order and by which such requests will be evaluated and may be granted.
5. Executive Order 2010-09S is hereby rescinded.

I signed this Executive Order on June 21, 2011 in Columbus, Ohio and it will expire on my last day as Governor of Ohio unless rescinded before then.





John R. Kasich, Governor

ATTEST:

Jon Husted, Secretary of State

Appendix 2:

Standard Affirmation and Disclosure Form and Standard Terms and Conditions

The Standard Affirmation and Disclosure Form must be filled out and returned with a bid response in order for it to be eligible for scoring.

STANDARD AFFIRMATION AND DISCLOSURE FORM
EXECUTIVE ORDER 2011-12K

Governing the Expenditure of Public Funds on Offshore Services

All of the following provisions must be included in all invitations to bid, requests for proposals, state term schedules, multiple award contracts, requests for quotations, informal quotations, and statements of work. This information is to be submitted as part of the response to any of the procurement methods listed.

By the signature affixed hereto, the Contractor affirms, understands and will abide by the requirements of Executive Order 2011-12K. If awarded a contract, both the Contractor and any of its subcontractors shall perform no services requested under this Contract outside of the United States.

The Contractor shall provide all the name(s) and location(s) where services under this Contract will be performed in the spaces provided below or by attachment. Failure to provide this information may subject the Contractor to sanctions. If the Contractor will not be using subcontractors, indicate "Not Applicable" in the appropriate spaces.

1. Principal location of business of Contractor:

(Address)

(City, State, Zip)

Name/Principal location of business of subcontractor(s):

(Name)

(Address, City, State, Zip)

(Name)

(Address, City, State, Zip)

2. Location where services will be performed by Contractor:

(Address)

(City, State, Zip)

Name/Location where services will be performed by subcontractor(s):

(Name)

(Address, City, State, Zip)

(Name)

(Address, City, State, Zip)

3. Location where state data will be stored, accessed, tested, maintained or backed-up, by Contractor:

(Address)

(Address, City, State, Zip)

Name/Location(s) where state data will be stored, accessed, tested, maintained or backed-up by subcontractor(s):

(Name)

(Address, City, State, Zip)

Contractor also affirms, understands and agrees that Contractor and its subcontractors are under a duty to disclose to the State any change or shift in location of services performed by Contractor or its subcontractors before, during and after execution of any Contract with the State. Contractor agrees it shall so notify the State immediately of any such change or shift in location of its services. The State has the right to immediately terminate the contract, unless a duly signed waiver from the State has been attained by the Contractor to perform the services outside the United States.

On behalf of the Contractor, I acknowledge that I am duly authorized to execute this Affirmation and Disclosure form and have read and understand that this form is a part of any Contract that Contractor may enter into with the State and is incorporated therein.

By: _____
Contractor

Print Name: _____

Title: _____

Date: _____

STANDARD TERMS AND CONDITIONS

EXECUTIVE ORDER 2011-12K

Governing the Expenditure of Public Funds on Offshore Services

The Contractor affirms to have read and understands Executive Order 2011-12K and shall abide by those requirements in the performance of this Contract. Notwithstanding any other terms of this Contract, the State reserves the right to recover any funds paid for services the Contractor performs outside of the United States for which it did not receive a waiver. The State does not waive any other rights and remedies provided the State in this Contract.

Appendix 3:

ODSA's Standard Agreement for Services

This sample document is provided only for convenience and the terms and conditions contained herein are subject to change without notice.

AGREEMENT FOR SERVICES

This Agreement for Services (“**Agreement**”) is made and entered into between the **State of Ohio, Development Services Agency** (“**Sponsor**”), and _____ (“**Contractor**”). This Agreement shall have Ohio Development Services Agency Agreement Control Number of _____.

1. Statement of Work. Contractor shall undertake and complete the work and activities set forth in Exhibit I, “Scope of Work,” which is attached hereto, made a part hereof, and incorporated herein by reference as if fully rewritten herein. Contractor shall consult with the personnel of Sponsor and with other appropriate persons, agencies, or instrumentalities as necessary to ensure a complete understanding of the work and satisfactory completion thereof.

2. Sponsor’s Instructions. Sponsor may, from time to time as it deems appropriate and necessary, communicate specific instructions and requests to Contractor concerning the performance of the work described in this Agreement. Upon such notice and within a reasonable time, Contractor shall comply with such instructions and fulfill such requests to the satisfaction of Sponsor. It is expressly understood by the parties that the instructions and requests are for the sole purpose of performing the specific tasks requested and to ensure satisfactory completion of the work described in this Agreement. However, they are not intended to amend or alter the terms of this Agreement or any part thereof.

3. Term and Location of Performance.

(a) Term. This Agreement shall be binding upon both parties, and the work described in this Agreement shall commence on _____ and all activities under this Agreement shall be completed not later than _____, on which date this Agreement shall expire. In the event that the work hereunder is to be done in separate phases, each phase shall be completed within the time prescribed in Exhibit I.

(b) Change of Performance Location. Contractor also affirms, understands, and agrees to immediately notify Sponsor of any change or shift in the location(s) of services performed by Contractor or its subcontractors under this Agreement, and no services shall be changed or shifted to a location(s) outside of the United States.

4. Compensation. In consideration of the promises of Contractor herein, Sponsor agrees to pay Contractor at the rates set forth in Exhibit I on a reimbursement basis upon Sponsor’s receipt and approval of proper invoices. Contractor shall not be compensated for services rendered hereunder except as expressly set forth herein. The total compensation to be paid to Contractor under this Agreement shall not exceed _____ (\$_____.00).

5. Proper Invoicing Method. Contractor shall be required to submit proper invoices that are itemized and show all of the following:

- (a) Performance of the service described in Exhibit I;
- (b) Date or dates of the rendering of the service;
- (c) An itemization of the things or service done, the material supplied or the labor furnished; and
- (d) The sum due pursuant to that invoice in relation to the total compensation owed under the Agreement.

The adequacy and sufficiency of such invoices shall be determined solely by Sponsor. If Sponsor determines that an invoice is inadequate or insufficient, or determines that further documentation or clarification is required for a particular invoice, the burden of providing the required information or documentation is on Contractor. Costs incurred by Contractor which are associated with providing the required additional information or documentation and costs which are related to defending an inadequate or insufficient invoice

shall not be charged to Sponsor and shall not be considered an allowable expense under this Agreement. Failure to comply with this section shall delay payment to Contractor under this Agreement.

6. Contractor's Expenses. Contractor shall solely be responsible for all office, business, and personnel expenses associated with the performance of this Agreement.

7. Permissible Expenses. If "travel expenses," as defined in Ohio Administrative Code Section 126-1-02, are a cost of the Project eligible for reimbursement, Contractor shall be reimbursed for those permissible travel expenses in amounts in accordance with Ohio Administrative Code Section 126-1-02, as updated from time to time (the "Expense Rule") and Contractor agrees that it shall not be reimbursed and Sponsor shall not pay any items that are deemed to be "non-reimbursable travel expenses" under the Expense Rule, whether purchased by the Contractor or Sponsor or their respective employees or agents.

8. Termination.

(a) General. Sponsor may terminate this Agreement upon thirty (30) days written notice to Contractor if Sponsor determines that the product or services to be provided as further described in Exhibit I is inadequate for the intended use or cannot be feasibly adapted for the intended use. In addition, either Sponsor or Contractor may terminate this Agreement for just cause upon thirty (30) days written notice to the other party. Upon notice of termination, Contractor shall cease all work under this Agreement and shall take all necessary or appropriate steps to limit disbursements and minimize costs in ceasing all work. Contractor shall be required to furnish a report setting forth the status of all activities under the Agreement including, but not limited to, the work completed and the payments received by Contractor and such other information as Sponsor may require. Subject to any claim for damages arising from Contractor's breach, Contractor shall be entitled to compensation for work completed through the date Contractor received notice of termination upon submission and approval of proper documentation or invoices.

9. Records Maintenance and Access.

(a) Maintenance of Records. Contractor shall establish and maintain for at least three (3) years after the last day of the Term of the Agreement or earlier termination of this Agreement its records regarding this Agreement, including, but not limited to, financial reports, job creation and retention statistics, and all other information pertaining to Contractor's performance of its obligations under this Agreement. Contractor also agrees that any records required by Sponsor with respect to any questioned costs, audit disallowances, litigation or dispute between Sponsor and Contractor shall be maintained for the time needed for the resolution of such question or dispute.

(b) Inspection and Copying. At any time during normal business hours and upon not less than twenty-four (24) hours prior written notice, Contractor shall make available to Sponsor, its agents or other appropriate State agencies or officials all books and records regarding this Agreement which are in the possession or control of Contractor, including, but not limited to, records of personnel. Sponsor, its agents and other appropriate State agencies and officials may review, audit and make copies of such books and records, and any such inspection of books and records will be undertaken in such a manner as not to interfere unreasonably with the normal business operations of Contractor. Contractor shall, at its own cost and expense, segregate records to be made available for inspection pursuant to this Section 9(b) from Contractor's other records of operation.

10. Certification of Funds. It is expressly understood by the parties that none of the rights, duties, and obligations described in this Agreement shall be binding on either party until all applicable statutory provisions of the Ohio Revised Code, including but not limited to section 126.07, have been complied with and until such time as all necessary funds are made available and forthcoming from the appropriate state agencies.

11. Equal Employment Opportunity. Pursuant to Ohio Revised Code Section 125.111, Contractor agrees that Contractor, any subcontractor, and any person acting on behalf of Contractor or subcontractor, shall not discriminate, by reason of race, color, religion, sex, age, disability, military status, national origin, or ancestry against any citizen of this state in the employment of any person qualified and available to perform the work under this Agreement. Contractor further agrees that Contractor, any subcontractor and any person acting on behalf of Contractor or subcontractor shall not, in any manner, discriminate against, intimidate, or retaliate against any employee hired for the performance of work under this Agreement on account of race, color, religion, sex, age, disability, military status, national origin or ancestry.

12. Indemnification. Contractor agrees to indemnify and to hold the Sponsor and State of Ohio harmless and immune from any and all claims for injury or damages arising from this Agreement and Contractor's performance of the obligations or activities in furtherance of the Project which are attributable to the Contractor's own actions or omissions or those of its trustees, officers, employees, subcontractors, suppliers, third parties utilized by the Contractor, or joint venturers while acting under this Agreement. Such claims shall include, but are not limited to, any claims made under the Fair Labor Standards Act or under any other federal or state law involving wages, overtime, or employment matters and any claims involving patents, copyrights, and trademarks. Contractor shall bear all costs associated with defending the Sponsor and the State of Ohio against any claims. Notwithstanding the foregoing, Contractor's obligation to indemnify and hold Sponsor and the State of Ohio harmless shall be limited to actions and omissions which constitute gross negligence or violations of law and in no event shall the aggregate liability of the Contractor to the Sponsor or the State of Ohio for indemnification under this Agreement exceed the amount of compensation paid to the Contractor hereunder.

14. Drug-Free Workplace Compliance. In the event that work performed pursuant to the terms of this Agreement will be done while on state property, Contractor hereby certifies that all of its employees, while working on state property, will not purchase, transfer, use or possess illegal drugs or alcohol or abuse prescription drugs in any way.

15. Adherence to State and Federal Laws, Regulations.

(a) General. Contractor agrees to comply with all applicable federal, state, and local laws related to the Contractor's performance of the obligations of this Agreement. The Contractor accepts full responsibility for payments of all unemployment compensation, insurance premiums, workers' compensation premiums, all income tax deductions, social security deductions, and any and all other taxes or payroll deductions required for all employees engaged by Contractor in the performance of the requirements of this Agreement.

(b) Ohio Ethics Laws. Grantee, by its signature on this document, certifies: (1) it has reviewed and understands the Ohio ethics and conflict of interest laws including, without limitation, Ohio Revised Code §§ 102.01 *et seq.*, §§ 2921.01, 2921.42, 2921.421 and 2921.43, and §§ 3517.13(I) and (J), and (2) will take no action inconsistent with those laws, as any of them may be amended or supplemented from time to time. Grantee understands that failure to comply with the Ohio ethics and conflict of interest laws, is in itself, grounds for termination of this Agreement and the grant of funds made pursuant to this Agreement and may result in the loss of other contracts or grants with the State of Ohio.

(c) Ohio Elections Law. Contractor affirms that, as applicable to Sponsor, no party listed in Division (I) or (J) of Section 3517.13 of the Ohio Revised Code or spouse of such party has made, as an individual, within the two previous calendar years, one or more contributions totaling in excess of \$1,000.00 to the Governor or to his campaign committees.

16. Unresolved Findings. Contractor warrants that it is not subject to an unresolved finding for recovery under O.R.C. 9.24. If this warranty is deemed to be false, this Agreement is void *ab initio* and the

Contractor must immediately repay to the Sponsor any funds paid under this Agreement.

17. Miscellaneous.

- (a) Governing Law. This Agreement shall be governed by the laws of the State of Ohio as to all matters, including but not limited to matters of validity, construction, effect and performance.
- (b) Forum and Venue. All actions regarding this Agreement shall be forumed and venued in a court of competent subject matter jurisdiction in Franklin County, Ohio.
- (c) Entire Agreement. This Agreement and its exhibits and any documents referred to herein constitute the complete understanding of the parties and merge and supersede any and all other discussions, agreements and understandings, either oral or written, between the parties with respect to the subject matter hereof.
- (d) Severability. Whenever possible, each provision of this Agreement shall be interpreted in such a manner as to be effective and valid under applicable law, but if any provision of this Agreement is held to be prohibited by or invalid under applicable law, such provision shall be ineffective only to the extent of such prohibition or invalidity, without invalidating the remainder of such provisions of this Agreement.
- (e) Conflict of Provisions. Should it be determined that a provision within this Agreement conflicts with a provision set forth in Exhibit I, then the language of Exhibit I shall control as being the more specific terms and conditions of the Agreement.
- (f) Notices. All notices, consents, demands, requests and other communications which may or are required to be given hereunder shall be in writing and shall be deemed duly given if personally delivered or sent by United States mail, registered or certified, return receipt requested, postage prepaid, to the addresses set forth hereunder or to such other address as the other party hereto may designate in written notice transmitted in accordance with this provision.

In case of Sponsor, to:

Ohio Development Services Agency
Office of
P.O. Box 1001
Columbus, Ohio 43216-1001
Attention:
Fax No.:

With a copy to Chief Legal Counsel, Ohio Development Services Agency

In case of Contractor, to:

Notwithstanding the foregoing, ordinary communications regarding the status of services being provided by Contractor may be sent by electronic mail to the designated representatives of Sponsor and Contractor.

(g) Amendments or Modifications. Either party may at any time during the term of this Agreement request amendments or modifications. Requests for amendment or modification of this Agreement shall be in writing and shall specify the requested changes and the justification of such changes. Should the parties consent to modification of the Agreement, then an amendment shall be drawn, approved, and executed in the same manner as the original agreement.

(h) Forbearance. No act of forbearance or failure to insist on the prompt performance by Contractor of its obligations under this Agreement, either express or implied, shall be construed as a waiver by Sponsor of any of its rights hereunder.

(i) Headings. Section headings contained in this Agreement are inserted for convenience only and shall not be deemed to be a part of this Agreement.

j) Assignment. Neither this Agreement nor any rights, duties, or obligations described herein shall be assigned or subcontracted by Contractor without the prior express written consent of Sponsor.

IN WITNESS WHEREOF, the parties have executed this Agreement For Services on the last day and year set forth below.

CONTRACTOR:

SPONSOR:

**State of Ohio
Development Services Agency**

David Goodman
Director
Ohio Development Services Agency

By: _____

By: _____

Printed Name: _____

Printed Name: _____

Title: _____

Title: _____

Date: _____

Date: _____

Exhibit I
Scope of Work

Scope of Work

Dates of Service

Budget